

# The 44th JCCP INTERNATIONAL SYMPOSIUM

## Soft Power as the Driving Force for Sustainability – Co-creation and Evolution of Energy in a Turbulent World

Date: January 29 (Thu.), 2026 10:00 - 17:30, The Okura Tokyo



### Opening Ceremony

Address by Guest of Honor: Mr. WAKUDA Hajime, Director-General, Natural Resources and Fuel Department, Agency for Natural Resources and Energy, METI /Japan

Opening Address: Mr. NISHI Katsushi, Chairman of the Board, JCCP

The theme of the symposium this year was **“Soft Power as the Driving Force for Sustainability – Co-creation and Evolution of Energy in a Turbulent World.”** Amid rising global tensions, including regional conflicts, to effectively address the critical global challenge of climate change, **soft power** which fosters mutual understanding and trust plays an essential role. Furthermore, it is essential for countries and organizations involved in supply chains to work together through **co-creation**, to further develop and evolve such collaborative efforts.

In this symposium through the keynote speeches and both sessions, approximately 260 participants in attendance were inspired by the extensive and diverse knowledge and experience shared by the oil & gas industry VIP speakers. It provided a valuable opportunity to consider concrete actions toward a sustainable future from the perspectives of **soft power**, **co-creation**, and **evolution**.

# Keynote Speeches and Special Speech



Mr. TANAKA Nobuo,  
Former Executive Director of the IEA

H.E.Eng. Majed Hindi sh Aluteibi,  
Deputy Minister for Oil & Gas, Ministry of Energy /Saudi Arabia



Ms. Mariam Al Suwaidi  
SVP, ADNOC Drilling /UAE



Dr. Fereidun Fesharaki  
Chairman Emeritus, FACTS Global Energy /USA

In the keynote addresses, the VIP speakers emphasized the importance of co-creation and evolution.

Mr. TANAKA Nobuo, former Executive Director of the IEA, highlighted the importance for international cooperation and co-creation that transcend national and organizational boundaries in order to achieve energy security and decarbonization simultaneously.

H.E.Eng. Majed Hindi sh Aluteibi, Deputy Minister for Oil & Gas, Ministry of Energy, Saudi Arabia, described trust built on a stable energy supply as a form of soft power, and expressed his intention to play a leading role in establishing a sustainable and stable global energy supply system by combining diverse energy sources through international cooperation.

Ms. Mariam Salem Al Suwaidi, Senior Vice President, Shared Services, Shared Services Function, ADNOC Drilling, UAE, introduced the achievements of a decade-long initiative launched through the bilateral Friendship Committee for Women Career Development (FCW), as well as a new initiative involving cross-border mentoring.

In the special speech, Dr. Fereidun Fesharaki, Chairman Emeritus, FGE noted that even amid an unstable international environment, global demand for oil and gas will not decline sharply, and that oil and LNG will continue to play an important role during the energy transition period.

**Please see the program below for each presentation material**

# Session 1: Human Capital Strategies for the Future



Speakers: from right, Mr. OKADA Hideichi, Former Vice-Minister at METI; Ms. Eiman Alawadhi, Vice President, Sustainability & ESG, ADNOC; Mr. Ruslan Halim Islahudin, Senior Vice President & CHRO, PETRONAS; and Mr. TERASHIMA Fumitaka, General Manager, Engineering & Capital Planning Department, ENEOS Corporation



**Chairperson:**  
Mr. TERAMOTO Mitsuji  
Senior Vice President, ENEOS Corporation

Mr. Okada, former Vice-Minister for International Affairs at METI, drew on his own management experience to discuss how organizations can secure and develop new talent and expertise required for business expansion, and expressed expectations for the oil industry's new challenges, given its long-standing tradition of confronting risk at the core of exploration and production (E&P).

Ms. Alawadhi, Vice President at ADNOC from the UAE, presented sustainability initiatives centered on ESG and human capital strategies, introducing concrete examples that demonstrate efforts to balance business growth with social responsibility.

Mr. Islahudin, Senior Vice President & Group Chief Human Resources Officer at PETRONAS from Malaysia, outlined human capital strategies designed to respond to the energy transition, including talent development initiatives and integrated reforms of future skills, organizational structures, and corporate culture.

Mr. Terashima, General Manager at ENEOS Corporation in Japan, explained how job-based talent management and skill visualization enable optimal placement and technology transfer through skill-map-based approaches.

During the discussion, there was an active exchange of views on human capital strategies, including management models that assume the use of AI, as well as the importance of talent development and training grounded in an understanding of job characteristics and corporate culture.

**Please see the program below for each presentation material**

## Session 2: Breakthrough Net Zero Technologies for Real World Implementation



Speakers: from right, Dr. Faisal Al-Otaibi, R & D Center Director at Aramco; Chairperson KARASAWA Toshiyuki, JGC; Mr. Al Muthir Al Kharusi, Senior Advisor to the Group CEO, OQ; Dr. Oki Muraza, Deputy President Director & Deputy CEO, PT Pertamina; and Mr. MATSUMOTO Atsushi, Team Leader, CO<sub>2</sub> Management Team, JGC Holdings Corporation



**Chairperson:**  
Mr. KARASAWA Toshiyuki, Executive Officer, Senior General Manager, Process Technology Division, JGC Corporation

Dr. Faisal Al-Otaibi, Director, Research & Development Center, Aramco in Saudi Arabia presented a vision for a sustainable energy future, highlighting cutting-edge technologies and research and development initiatives aimed at achieving a low-carbon society.

Mr. Al Muthir Al Kharusi, Senior Advisor to the Group CEO, OQ in Oman shared the latest trends in decarbonization that balance technological innovation with economic viability, and outlined the new value and opportunities created by the energy transition.

Dr. Oki Muraza, Deputy President Director & Deputy CEO, PT Pertamina in Indonesia expressed the ambition to become a core hub for sustainable energy in Asia by advancing downstream operations and strengthening regional collaboration.

Mr. MATSUMOTO Atsushi, Team Leader at JGC Holdings Corporation demonstrated the company's engineering strengths, ranging from the development of CO<sub>2</sub> capture technologies to the execution of large-scale projects and the establishment of international supply chains through global partnerships.

During the discussion, participants emphasized the importance of practical initiatives that prioritize optimal combinations of technologies, business feasibility, and social acceptance in order to implement net-zero and decarbonization strategies in society. In addition to technological innovation and corporate efforts, the need for an enabling environment to support "sustainable decarbonization," including policy frameworks and financial backing, was also underscored.

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## Soft Power as the Driving Force for Sustainability - Co-creation and Evolution of Energy in a Turbulent World

**Date▶** January 29 (Thu.), 2026 10:00 - 17:30 Networking Lunch 12:00 - 13:30

**Venue▶** The Okura Tokyo, Prestige Tower, Heian Room, 1F

Please click "PDF" below to see each presentation material.

### 10:00 - Opening Ceremony / Keynote Speeches & Special Speech

#### Addresses:

**Mr. NISHI Katsushi** Chairman of the Board, JCCP / President, Representative Director, CEO, Cosmo Oil Co., Ltd. / Japan

**Mr. WAKUDA Hajime** Director-General, Natural Resources and Fuel Department, Agency for Natural Resources and Energy, METI / Japan

#### Speakers:

**Mr. TANAKA Nobuo** CEO, Tanaka Global, Inc. (Former Executive Director of the IEA) / Japan [PDF](#)

**H.E.Eng. Majed Hindi sh Aluteibi** Deputy Minister for Oil & Gas, Ministry of Energy / Saudi Arabia [PDF](#)

**Ms. Mariam Salem Al Suwaidi** Senior Vice President, Shared Services, Shared Services Function, ADNOC Drilling / UAE [PDF](#)

**Dr. Fereidun Fesharaki** Chairman Emeritus, FACTS Global Energy / USA [PDF](#)

### 12:00 - Networking Lunch

### 13:30 - Session1 "Human Capital Strategies for the Future"

#### Chairperson:

**Mr. TERAMOTO Mitsuji** Senior Vice President, ENEOS Corporation / Japan

#### Speakers:

**Mr. OKADA Hideichi** Advisor, Japan Economic Foundation (Former Vice-Minister for International Affairs, METI) / Japan [PDF](#)

**Ms. Eiman Alawadhi** Vice President, Sustainability & ESG, Abu Dhabi National Oil Company (ADNOC) / UAE [PDF](#)

**Mr. Ruslan Halim Islahudin** Senior Vice President & Group Chief Human Resources Officer, Petroliam Nasional Berhad (PETRONAS) / Malaysia [PDF](#)

**Mr. TERASHIMA Fumitaka** General Manager, Engineering & Capital Planning Department, ENEOS Corporation / Japan [PDF](#)

### Coffee Break

### 15:30 - Session2 "Breakthrough Net Zero Technologies for Real World Implementation"

#### Chairperson:

**Mr. KARASAWA Toshiyuki** Executive Officer, Senior General Manager, Process Technology Division, JGC Corporation / Japan

#### Speakers:

**Dr. Faisal Al-Otaibi** Director, Research & Development Center, Aramco / Saudi Arabia

**Mr. Al Muthir Al Kharusi** Senior Advisor to the Group CEO, OQ / Oman [PDF](#)

**Dr. Oki Muraza** Deputy President Director & Deputy CEO, PT Pertamina (Persero) / Indonesia [PDF](#)

**Mr. MATSUMOTO Atsushi** Team Leader, CO<sub>2</sub> Management Team, Incubation Group, Sustainability Co-Creation Unit, JGC Holdings Corporation / Japan [PDF](#)

### 17:30 - Closing

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